

The 50th Annual Survey of Law Firm Economics

LAW FIRMS FINANCIALSS HOURLY RATES

BILLABLE HOURS

| TOTAL | COMPENSATION STAFFING RATIOS

NATIONAL LAW JOURNAL

ALM LAW.COM COMPASS

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INFORMATION ABOUT THE RESPONDENT SET

This study is undertaken annually. An invitation to participate was sent to a selected group of law firms. These are firms that have had prior contact with ALM Legal Intelligence and include past participants and purchasers of our various surveys. Invitations to participate were also sent to various members of the Association of Legal Administrators and other mailing lists.

Only U.S. law firms are included in this study. Sole practitioners are included in this report. Therefore any trending data such as firm financials, compensation or billing rates will not be completely trendable with previous editions of the survey. To accommodate this group, ALM Legal Intelligence has a separate data cut for firm sizes 10 attorneys or less.

Information was collected in several areas for each lawyer who worked at the participating law firm in 2021. Earnings and billable

hours information is included only for individuals who worked fulltime for all of 2021.

Statistics are not shown for any category that does not have information supplied by at least three individual positions. The number of firms or offices and number of positions are indicated on the tables as appropriate.

In some instances, the sum total of percentage breakouts may not equal 100%, because numbers have been rounded to the nearest one-tenth of one percent.

STANDARD HOURLY BILLING RATES

This section presents standard billing rates for equity patiners and sharcholders, non-equity patiners and sharcholders, associates and staff lawyers. Information is collected for each lawyer on the "individual's most commonly used hourly rate as of January 1, 2022. Law firms frequently employ this rate, usually called the Standard Rate, in their budgeling practices. Years of experience is calculated in this section from the year admitted to bar. Average billing rates, 35 well as quantiles and much decile data, are reported as follows:

Trend Companison - Senior Partners vs. Mid-level Associates

Charts-Median Standard Hourly Rate

Nationa)

Gender

Ethnicity

Region

Futo Size

Year Admitted to Bar

Years Legal Experience

Individual Lawyer Non-Litigation Specialties

Individual Lawyer Litigation Specialties

TREND COMPARISON OF AVERAGE BILLING RATES IN LAW FIRMS FOR 25 TO 29 YEAR PARTNERS AND 5 YEAR ASSOCIATES

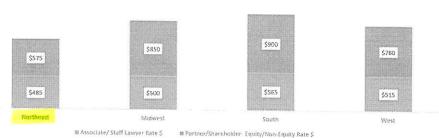
		25th to 29th	th Year	5th Year	Associate	Ratio Partner to	CPI
		S	Index	S	Index	Assiociate Rates	
	1985	128	100	82	100	1.56	100
	1986	143	112	89	109	1.61	102
	1987	142	111	96	117	1.48	106
	1988	143	112	99	121	1,44	111
	1989	157	123	108	132	1.45	116
	1990	166	130	115	140	1,44	12:
	1991	170	133	118	144	1.44	129
×	1992	181	141	124	151	1,46	13
	1993	184	144	124	151	1.48	13
70.	1994	194	152	127	155	1.53	14
	1995	198	155	132	161	1.50	14:
(6)	1996	200	156	125	152	1.60	14
	1997	207	162	134	163	1.54	153
8:	1998	228	178	148	180	1.54	155
	1999	230	180	160	195	1.44	159
*	2000	245	191	164	200	1.49	16:
	2001	259	202	168	205	1,54	170
	2002	270	211	186	227	1.45	173
Fiscal Year	2003	274	214	189	230	1.45	170
	2004	294	230	203	248	1.45	18:
	2005	301	235	193	235	1.56	181
2	2006	318	248	209	255	1.52	19
	2007	336	263	220	268	1.53	200
20	2008	352	275	227	277	1.55	201
	2009	346	270	218	266	1.59	207
	2010	357	279	219	268	1,63	210
30	2011	378	295	252	307	1.50	21
	2012	370	289	256	312	1.45	22:
	2013	375	293	251	299	1.53	225
**	2014	399	312	257	313	1,56	22'
1	2015	444	347	307	374	145	233
	2016	435	340	258	315	1.69	230
	2017	482	377	294	359	1.64	242
¥7 - 17	2018	536	419	346	422	1.55	247
**	2019	491	384	290	354	1.69	251
	2020	473	370	284	346	1.67	258
	2021	686	536	495	604	1.39	270

MEDIAN FOR STANDARD HOURLY RATE BY BROAD REGION

for Status Codes Partner/Sharholder-Equity/Non-Equity and Associate/Staff Lawyer

200	Partner/Shareholder- Equity/Non-Equity	Associate/ Staff Lawyer
Broad Region	Rate \$	Rate \$
Northeast	\$575	\$485
Vitdwest	\$850	\$500
South	4)()92	\$565
West	\$780	\$515

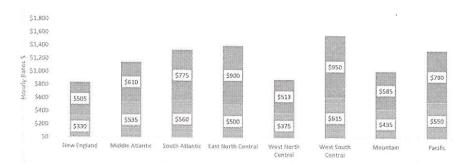
\$1,800 \$1,600 \$1,400 √> 51,200 # SLOO \$800 5600 \$400 \$200 \$0



MEDIAN FOR STANDARD HOURLY RATE BY NARROW REGION

for Status Codes Partner/Sharholder-Equity/Non-Equity and Associate/Staff Lawyer

	Fartner/Shareholder- Equity/Non-Equity	Associate/Staff Lawyer
Narrow Region	Rate \$	Rate \$
New England	\$505	\$330
Middle Atlantic	\$610	\$539
South Atlantic	\$775	\$560
East North Central	\$960	\$500
West North Central	\$513	\$375
West South Central	\$950	\$615
Vicuniam	\$585	\$435
Paushe Paushe	\$790	\$550



Partner/Shareholder- Equity/Non-Equity Rate 5 # Associate/Staff Lawyer Rate 5

MEDIAN FOR STANDARD HOURLY RATE BY YEAR ADMITTED TO BAR

for Status Codes Partner/Sharholder-Equity/Non-Equity and Associate/Staff Lawyer

Year Admitted to Bar	Partner/Shareholder- Equity/Non-Equity	Associate/Staff Lawyer
Before 1979	Rate \$	Rate S
1976-1982	\$705	\$400
	\$595	
083-1086	\$660	\$395
[087_[999	\$640	\$350
1991-1994	\$625	\$485
1995-1908	\$585	\$390
999-2092	\$585	\$390
1005-2006	\$550	\$455
2007-2016	\$525	
2011-2014		\$485
2015-2018	\$400	\$553
2019-2022	\$345	\$440
SHPAULE		\$198



NARROW REGION BY YEARS OF LEGAL EXPERIENCE STANDARD HOURLY BILLING RATES As of January 1, 2022

				Rate				
New England	Under 2 years	Number of Offices	Number of Lawyers	Average	Lower Quartile	Median	Upper Quartile	Ninth Decile
on anguard		2	2	5243	\$230	\$245	\$255	\$255
	4 or 5 Years	3	6	\$316	\$265	\$295	\$390	\$410
	6 or 7 Years		5	\$353	\$310	\$360	\$400	\$430
	8 to 10 Years	2	7	\$340	\$320	5340	\$365	
	11 to 15 Years	4	11	\$411	\$335	\$380	\$475	\$365
3	16 to 20 Years	3	6	\$457	\$415	\$463	\$500	\$550
	21 to 30 Years	4	16	\$527	\$458	\$495		\$500
	31 of More Years	3	16	\$534	\$500	\$533	\$620	\$700
Inddle Atlantic	Under 2 years	4	12	\$526	\$420	\$578	\$563	\$625
	2 or 3 Years	5	33	\$448	\$310	\$340	\$680	\$680
	4 or 5 Years	5	23	\$493	\$260		\$665	\$710
	6 or 7 Years	4	30	\$513	\$300	\$480	\$715	\$750
	8 to 10 Years	4	51	\$599	\$360	\$373	\$750	\$910
3	11 to 15 Years	5	83	\$738		\$555	\$830	\$925
	16 to 20 Years	5	78	\$682	\$440	\$785	\$1.010	\$1.155
5	21 to 30 Years		102	\$736	\$435	\$543	\$1,020	\$1,155
	31 or More Years	5	112		\$450	\$565	\$1,005	\$1,245
outh Atlantic .	Under 2 years	3	17	\$748 \$468	\$510	\$625	\$925	\$1,270
	2 or 3 Years	4	23		\$385	\$560	\$560	\$560
	4 or 5 Years	A	39	\$501	\$405	\$535	0002	\$630
	6 or 7 Years	4	33	\$516	\$300	\$525	\$715	\$715
	8 to 10 Years	3	****	\$569	\$300	\$675	\$755	\$820
	II to 15 Years	7	40	\$639	\$350	\$713	5875	\$923
,	16 to 20 Years	7	59	\$688	\$395	\$740	\$950	\$1,000
	21 to 30 Years		47	\$722	\$425	\$740	\$950	\$1,000
	31 or More Years	7	99	\$808	\$470	\$850	\$1,000	\$1,160
			103	5837	\$435	\$940	\$1,150	\$1,280

NATIONAL INDIVIDUAL STATUS CODES STANDARD HOURLY BILLING RATES

At of January 1, 2022

	Raic								
Status Code	Number of Offices	Number of Lawyers	Average	Lower Quartile	Median	Upper Quartile	Ninth Decile		
quity Partner/Shareholder/Proprietor	17	683	\$634	\$445	\$575	\$765	\$1,040		
Ion-equity Partner/Salaried Partner/Non-Partnerpaling Partner	15	765	\$724	\$460	\$685	\$950			
ssociale Lawyer	16	946	\$510	\$330	\$480	\$675	\$1.155		
aff Lawyer	6	112	\$422	\$308	\$455	\$485	\$800		
f Counsel	10	205	\$707	\$475	\$690	\$860	\$1.040		

NATIONAL COMBINED STATUS CODES STANDARD HOURLY BILLING RATES

As of January 1, 2022

100000000000000000000000000000000000000			Rate	***************************************			
Status Code	Number of Offices	Number of Lawyers	Average	Lower Quartile	Median	Upper Quartile	Ninth Donle
Partner/Shareholder- Equity/Non-Equity	17	1448	\$682	\$450	\$6(X)	\$900	\$1.150
Associate/Staff Lawyer	16	1058	\$501	\$330	\$470	\$675	\$800
Of Counse)	10	205	\$707	\$475	\$690	\$860	\$1,040

STANDARD HOURLY BILLING RATES
As of January 1, 2022

				Rate				
	Gender/Status	Number of Offices	Number of Lawyers	Average	Lower Quartile	Median	Upper Quartile	Ninth Decile
Female	Equity Partner/Shareholder/Proprietor	15	155	\$609	\$400	\$555	- 11 - 11111111111111111111111111111111	-
	Non-equity Partner/Salaried Partner/Non-Participating Partner	14	228	\$676	\$438	\$590	\$750 \$910	\$1,040
	Associate Lawyer	16	489	\$506	\$325	\$485	\$675	\$1.110
	Staff Lawyer	5	54	\$437	\$300	\$455	\$500	\$800
	Of Counsel	8	74	\$729	\$525	\$740		\$595
Male	Equity Partner/Shareholder/Proprietor	17	528	\$641	\$450	\$575	\$860	\$950
	Non-equity Partner/Salarred Partner/Non-Participating Partner	14	537	\$745	\$475	\$700	\$770	\$1.050
	Associate Lawyer	16	457	\$515	\$340	PALALEUM HOLDER	\$990	\$1,155
	Staff Lawyer	5	58			\$475	\$675	\$800
	Of Counsel	1	131	\$409 \$694	\$315 \$450	\$635	\$475 \$925	\$535 \$1,150

GENDER BY YEARS OF LEGAL EXPERIENCE STANDARD HOURLY BILLING RATES As of Jaquary 1, 2022

	The same of the sa			Rate				
	Gender/Years of Experience	Number of Offices	Number of Lawyers	Average	Lower Quartile	Median	Upper Quartile	Ninth Decile
emale	Under 2 years	10	50	\$429	\$310	\$430	\$560	\$575
	2 or 3 Years	13	96	\$415	\$258	\$395	\$565	\$665
	4 or 5 Years	13	99	\$436	\$265	\$390	\$630	
	6 or 7 Years	13	98	\$547	\$375	\$503	\$755	\$715
	8 to 10 Years	14	120	\$566	\$350	\$513	\$800	0082 5893
	11 to 15 Years	15	156	\$609	\$385	\$558	\$820	
	16 to 20 Years	16	117	\$622	\$415	\$550	\$770	\$1,000
	21 to 30 Years	13	149	\$672	\$475	\$580	\$840	\$1,000
	31 or More Years	13	108	\$695	\$468	\$625	\$913	\$1,110
Male	Under 2 years	10	32	\$431	\$315	\$500	\$500	\$565
	2 or 3 Years	15	75	\$414	\$305	\$350	\$565	
	4 or 5 Years	13	76	\$505	\$338	\$495	\$675	\$615
	6 or 7 Years	13	104	\$483	\$328	\$418	\$675	\$800
	8 to 10 Years	14	138	\$549	\$365	\$475	\$740	
	11 to 15 Years	17	228	\$599	\$400	\$550	\$723	\$845
	16 to 20 Years	16	214	\$626	\$435	\$550	\$77.5	\$950
	21 to 30 Years	16	357	\$690	\$465	\$600	\$900	\$1,000
	31 or More Years	17	476	\$749	\$500	\$648	\$1,000	\$1,110

BROAD REGION STANDARD HOURLY BILLING RATES As of January 1, 2022

		Broad Region/Status			Rate				
Vortheast			Number of Offices	Number of Lawyers	Average	Lower Quartile	Median	Upper Quartile	N 0 0 1
	34.0	Equity Patiner/Shareholder/Proprietor	6	125	\$668	\$455	\$530		Ninth Decil
		Non-equity Partner/Salaried Partner/Non-Participating Partner	5	211	\$719	\$450	The state of the s	\$715	\$1,245
	7.6	Associate Lanyer	7	206	\$543		\$620	\$1,005	\$1,155
	310	Staff Lawyer	2	21		\$320	\$485	\$750	\$925
		Of Counsel	4		\$534	\$440	\$495	\$590	\$745
idwest		Equity Partner/Shareholder/Proprietor		38	\$750	\$495	\$693	\$1,000	\$1,155
	1	Non-equity Partner/Salaried Partner/Non-Participating Partner	1	59	\$875	\$575	\$990	\$1,090	\$1,150
	94	Associate Lawyer	4	114	\$793	\$585	\$770	\$990	\$1,150
27		Staff Lawyer	4	146	\$563	\$400	\$565	\$715	\$780
		OF Counsel	1	45	\$406	\$290	\$455	\$475	\$475
outh		Equity Partner/Shareholder/Proprietor	2	35	\$771	\$690	\$740	\$850	
			5	111	\$709	\$400	\$570		\$1,150
		Non-equity Partner/Salaried Partner/Non-Partnerpating Partner	9	185	\$865	\$690	\$910	\$1,040	\$1,160
	- 15	Associate Lawrer	6	197	\$590	\$410		\$1,050	\$1,160
		Staff Lawyer	3	10	\$439		\$600	5755	\$860
		Of Counsel		64		\$385	\$395	\$510	\$570
est		Equity Partner/Shareholder/Proprietor	3	89	\$810	\$613	\$820	\$950	\$1,000
		Non-equity Partner/Salaried Partner/Non-Participating Partner	3		\$794	\$710	\$775	\$810	\$950
		Associate Lawyer	3	97	\$826	\$650	\$800	\$990	\$1,160
		Of Coursel		181	\$560	\$435	\$515	\$675	\$780
			-1 4	23	\$715	\$515	\$685	\$820	\$1,000

NARROW REGION

STANDARD HOURLY BILLING RATES

As of January 1, 2022

	Narrow Region/Status			Rate				
Vew England	Equity Partner/Shareholder@ropnetor	Number of Offices	Number of Lawyers	Average	Lower Quartile	Median	Upper Quartile	Ninth Decile
- in the contract of		2	19	\$507	\$460	\$505	\$540	
	Non-equity Partner/Salaried Partner/Non-Participating Partner Associate Lawyer	3	18	\$521	\$425	\$525	\$575	\$625 \$700
	Of Counsel	4	24	\$349	\$285	\$330	\$378	
iddle Atlantic		1	8	\$440	\$408	\$428	\$495	\$450
indute Milliante	Equity Partner/Shareholder/Proprietor	5	106	5697	\$450	\$573	\$360	\$525
	Non-equity Partner/Salarred Partner/Non-Participating Partner	4	193	\$737	\$455	\$625		\$1,345
	Associate Lawyer	6	182	\$569	\$325	\$560	\$1,075	\$1,155
	Staff Lawyer	2	20	5547	\$445		\$785	\$925
	Of Counsel	3	30	\$833	\$600	\$495	\$653	\$753
outh Atlantic	Equity Partner/Shareholder/Proprietor	5	99	\$664		\$860	\$1,155	\$1,155
	Non-equity Partner/Salaried Partner/Non-Participating Partner	9	152	\$851	\$400	\$500	\$1,000	\$1,160
	Associate Lawyer	6	149	\$563	\$538	\$950	\$1,050	\$1,220
	Staff Lawyer	3	14		\$385	\$560	\$715	\$845
-	Of Counsel	5	52	\$438	\$385	\$473	\$525	\$595
ist North Central	Equity Portner/Shareholder/Proprietor	3	53	\$811	\$548	5820	\$1,000	\$1,000
	Non-equity Partner/Salaried Partner/Non-Participating Partner	3	102	\$911	\$840	\$990	\$1,090	\$1,150
	Associate Lauver	3	134	\$827	\$740	\$810	\$1,000	\$1,150
	Staff Lawyer			\$581	\$500	\$605	\$715	\$780
	Of Counsel		45	\$406	5290	\$455	\$475	\$475
est North Central	Equity Partner/Shareholder/Proprietor		31	\$820	\$740	\$750	\$900	\$1.150
	Non-equity Partner/Salaried Partner/Non-Partnerpaling Partner		6	\$563	\$525	\$550	\$600	\$650
	Associate Lawyer		12	\$501	\$463	\$488	\$550	\$575
	Of Counsel		12	\$366	\$330	\$375	\$395	\$400
est South Central	Equity Partner/Shareholder/Proprietor		4	\$394	\$338	\$388	\$450	\$475
	Non-equity Partner/Salaried Partner/Non-Participating Partner		12	\$1,074	\$975	\$1,025	\$1,160	\$1,280
	Associate Lawyer		33	S 930	\$880	\$910	\$1,050	\$1,110
	Stati Lower		48	\$674	\$585	\$653	\$778	\$875
	Of Counsel	<u> </u>	16	\$440	\$395	\$395	\$498	\$520
ounlain	Equity Pariner/Shareholder/Proprietor	1	12	8082	\$813	\$820	\$910	\$910
	Non-equity Partner/Salaried Partner/Non-Participating Partner	2	8	\$727	\$580	\$625	\$883	\$1,090
	Associate Lawyer	2	27	\$680	\$525	\$550	\$850	\$990
	Of Counsel	2	35	\$507	\$385	\$435	\$640	\$780
cific			13	\$645	\$475	\$575	\$810	\$850
2014	Equity Partner/Sharcholder/Proprietor	2	81	\$800	\$735	\$780	5810	\$885
	Non-equity Partner/Salaried Partner/Non-Participating Partner	2	70	\$883	\$700	\$833	\$1,000	\$1,220
	Associate Lawyer	2	146	\$573	\$450	\$550	\$690	\$1,220
	Of Counsel	2	10	\$806	\$685	\$755	\$950	\$1,100

BROAD REGION BY YEARS OF LEGAL EXPERIENCE STANDARD HOURLY BILLING RATES As of January 1, 2022

				Rate			*****	Marine All Co.
1 1	Broad Region/Years of Experience	Number of Offices	Number of Lawyers	Average	Lower Quartile	Median	Upper Quartile	Ninth Decile
ortheast	Under 2 years	5	14	\$485	\$255	\$548	\$680	\$680
	2 or 3 Years	5	33	\$448	\$310	\$340	\$665	\$710
	4 or 5 Years	6	29	\$456	\$260	\$390	\$640	\$750
	6 or 7 Years		35	\$490	\$300	\$360	\$715	\$895
	8 to 10 Years	5	58	\$568	\$340	\$513	\$800	\$925
	11 to 15 Years	7	94	\$700	\$420	\$708	\$910	\$1,155
	16 to 20 Years	6	84	\$666	\$425	\$520	\$963	\$1,155
	21 to 30 Years	6	118	\$708	\$450	\$545	\$900	\$1,155
	31 or More Years	6	128	\$721	\$510	\$625	\$760	
idwest	Under 2 years	2	17	\$477	\$500	\$500	\$500	\$1,245
	2 or 3 Years	. 3	30	\$456	\$330	\$500	\$565	\$500
	4 or 5 Years	3	24	\$467	\$320	\$495	\$605	\$565
	6 or 7 Years	4	50	\$567	\$380	\$675	\$715	\$640
	8 to 10 Years	3	39	\$608	\$440	5690	\$755	\$800
	11 to 15 Years	4	54	\$588	\$455	\$643	\$755	\$780
	16 to 20 Years	4	48	\$690	\$500	\$740	\$770	\$810
	21 to 30 Years	4	54	\$773	\$575	\$825	\$940	21,000
	31 or More Years	4	82	\$945	\$750	\$1,040	\$1,150	\$990
outh	Under 2 years	3	22	\$485	\$425	\$560	\$1,150	\$1,150
	2 or 3 Years	4	32	\$528	\$428	\$583	\$630	\$560
	4 or 5 Years	4	48	\$538	\$330	\$635	\$715	\$630
	6 or 7 Yeats	4	44	\$596	\$418	\$715	\$760	\$715
	8 to 10 Years	3	55	\$664	\$395	\$740		\$820
	11 to 15 Years	7	89	\$705	\$435	\$740	\$875	\$910
	16 to 20 Years	7	60	\$734	\$425	\$780	\$930	\$1,000
	21 to 30 Years	7	115	\$824	\$495	\$900	\$950	\$1.025
	31 or More Years	7	116	\$860	\$450	\$950	\$1,050	\$1,160
est	Under 2 years	3	11	\$414	\$335		\$1,150	\$1,280
	2 or 3 Years	3	23	\$459	\$385	\$385 \$415	\$560	\$560
	4 or 5 Years	3	29	\$558	\$425		\$600	\$605
	6 or 7 Years	1	38	\$538	\$425	\$495	\$715	\$755
	8 to 10 Years	1	45	\$628	\$495	\$483	\$675	2800
	11 to 15 Years	3	61	\$638		\$570	\$780	\$845
	16 to 20 Years	3	44	\$739	\$545	\$625	\$740	\$820
	21 to 30 Years	4	72		\$650	\$700	\$838	\$985
	31 or More Years	3		\$780	\$675	\$755	\$843	\$1.050
	1		65	\$906	\$790	\$820	\$1,000	\$1,220

INDIVIDUAL NON-LITIGATION SPECIALTIES STANDARD HOURLY BILLING RATES As of January 1, 2022

2	Specialty/Status	Number of Offices	Number of Lawyers	Rate	1		T 11	
Administrative/Legislative/Regulatory	Partner/Shareholder- Faunty/Non-Founty	d diffees		Average	Lower Quartile	Median	Upper Quartile	Ninth Decil
, and a second of the second o	Associate/Stoff Lawyer		22	\$875	\$700	\$930	\$1,000	\$1,160
	Of Counsel	1	15	\$667	\$540	\$710	\$800	\$910
Bankınp	Partner/Shareholder- Equity/Non-Equity	2	12	5888	\$813	\$885	\$950	\$1,000
	Associate/Staff Lawver	<u>s</u>	19	\$740	\$500	2650	\$1,000	\$1,155
	Of Counsel	3	15	\$538	\$395	\$495	\$740	\$800
		2	2	\$473	\$320	\$473	\$625	\$625
Bankruptey	Partner/Shareholder- Equity/Non-Equity	4	36	\$939	\$563	\$875	\$1,255	\$1,525
	Associate/Staff Lawyer	2	9	\$796	\$675	\$785	\$1,050	\$1,190
	Of Counsel	2	6	\$848	\$740	\$900	\$1,000	\$1,200
Commercial/Contracts	Partner/Sharcholder- Equity/Non-Equity	3	13	\$588	\$565	\$600	\$650	\$675
	Associate/Staff Lawyer	4	9	\$391	\$325	\$390	\$415	\$685
ducation	Associate/Staff Lawyer	1	2	\$615	\$615	\$615	\$615	\$615
Employee Benefits (ERISA)	Partner/Shareholder- Equity/Non-Equity	5	22	\$726	\$550	\$680	\$850	\$1,090
	Associate/Staff Lawyer	4	9	\$449	\$355	\$430	\$495	
	Of Counsel	2	7	\$691	\$605	\$685	\$810	\$705
imployment (FLSA, ADA, ADEA)	Partner/Shareholder- Equity/Non-Equity	4	32	\$718				\$850
	Associate/Staff Lawyer	3	28	\$581	\$550	\$690	\$860	\$935
i	Of Counsel	2	4		\$398	\$658	\$755	\$795
nymonmental	Partner/Shareholder-Equity/Non-Equity	5	16	\$708	\$563	\$768	\$853	\$860
AND THE PROPERTY OF THE PROPER	Associate/Staff Lawyer	2	9	\$637	\$498	5650	\$735	\$825
Family Law/Domestic Relations	Partner/Shareholder- Equity/Non-Equity	3		\$436	\$385	\$405	\$490	\$595
-	Associate/Staff Lawyer	3	35	\$457	\$400	\$460	\$495	\$555
eneral Business	Partner/Shareholder- Equity/Non-Equity	9	16	\$279	\$260	\$275	5310	\$320
General Business	Associate/Staff Lavyer		63	\$545	\$380	\$505	\$740	\$795
į	Of Counsel	7	30	5322	\$230	\$265	\$350	\$600
ealth Care		4	8	\$423	\$378	\$425	\$438	\$525
eatth Care	Pattner/Shareholder- Equity/Non-Equity		14	\$779	\$680	\$785	\$860	\$950
	Associate/Staff Lawyer	3	14	\$623	\$450	\$593	\$755	\$875
istirance	Partner/Shareholder- Equity/Non-Equity	2	7	\$674	\$585	\$700	5790	\$810
	Associate/Staff Lawyer	2	2	\$498	\$-125	\$498	\$570	\$570
itellectual Property	Partner/Shareholder- Equity/Non-Equity	7	127	\$740	\$500	\$725	\$960	\$1,110
į.	Associate/Staff Lawyer	5	131	\$571	\$400	\$565	\$755	5835
	Of Counsel	3	2.3	5728	\$535	\$695	5910	\$1,000
ntemational	Partner/Shareholder- Equity/Non-Equity	2	3	\$640	\$575	\$650	\$695	\$695
	Associate/Staff Lawyer	1	2	\$175	\$350	\$375	\$400	\$400
abor/Collective Bargaming (Mgmt.)	Partner/Shareholder- Equity/Non-Equity	4	33	\$736	\$670	\$760	\$800	\$400
*	Associate/Staff Lawyer	2	23	\$493	\$275	\$470	\$690	
	Of Counsel	1	2	\$765	\$690	\$765	\$840	\$810
Labor/Collective Bargaining (Union)	Partner/Shareholder-Equity/Non-Equity	i	9	\$908	\$880			\$840
	Associate/Staff Lawyer	1	18	\$627	\$530	\$935	\$970	\$1.155
	Of Counsel	i	2			\$615	\$770	\$840
fergers/Acquisitions	Partner/Shareholder- Equity/Non-Equity	3		\$730	\$690	\$730	\$770	\$770
are general unions	Associate/Staff Lawyer	3	45	\$864	\$700	\$860	\$1,000	\$1,150
	Of Counsel		50	\$617	\$475	\$605	\$755	\$875
funcipal Finance	Partner/Shareholder- Equity/Non-Equity	1	8	\$887	\$780	\$820	\$1.035	\$1,170
imitelyan Pittanee		4	34	\$809	\$510	\$798	\$1,090	\$1,155
Real Estate	Associate/Staff Lawyer	2	7	\$539	\$300	\$480	\$755	\$895
	Partner/Shareholder- Equity/Non-Equity	9	102	\$634	\$480	\$575	\$740	\$950
	Associate/Staff Lawyer	9	50	\$464	\$345	\$400	\$510	\$735
***************************************	Of Counsel	5	14	\$701	\$530	\$740	\$855	\$950
cunites	Partner/Shareholder- Equity/Non-Equity	l .	2	\$563	\$550	\$563	\$575	\$575
Taxation	Pariner/Shareholder- Equity/Non-Equity	7	28	\$911	\$598	\$975	\$1,130	\$1,435
	Associate/Staff Lawyer	3	8	\$654	\$425	\$728	5868	\$950
	Of Counsel	2	4	2816	\$618	\$775	\$1,015	\$1,220
Trusts/Estates/Probate	Partner/Shareholder- Equity/Non-Equity	11	42	\$704	\$435	\$638	\$885	\$1,160
	Associate/Stall Lawyer	11	30	\$512	\$385	\$480	\$715	\$755
	Of Counsel	3	12	\$735	\$540	\$758	\$825	\$1,150
Other Non-lingation Specialty	Partner/Shareholder-Equity/Non-Equity	5	33	\$658	\$555	\$700		
	Associate/Staff Lawyer	4	25	\$477			\$755	\$830
	Of Counsel	3			\$405	\$495	\$550	\$630
Multiple Non-Intgation Specialties	Partner/Shareholder- Equity/Non-Equity		4	\$458	\$338	\$453	\$578	\$600
Multiple Pon-inigation Speciatres		. 5	37	\$471	\$400	\$450	\$525	\$620
	Associate/Staff Lawyer	3	10	\$304	\$275	\$310	\$325	\$378
	Of Counsel	2	2	\$568	\$525	\$568	\$610	\$610

INDIVIDUAL NON-LITIGATION SPECIALTIES BY YEARS OF LEGAL EXPERIENCE STANDARD HOURLY BILLING RATES
As of January 1, 2022

	Specialty/Years of Experience		000000000000000000000000000000000000000	Rate				
Administrative/Legislative/Regulatory	2 or 3 Years	Number of Offices	Number of Lawyers	Аустаде	Lower Quartile	Median	Upper Quartile	Ninth Decile
Administrative/Legislative/Regulatery		l l	2	\$540	\$405	\$540	\$675	\$675
	4 or 5 Years		4	\$725	\$683	\$713	\$768	\$820
		1	4	\$623	\$468	5648	\$778	\$800
	8 to 10 Years 11 to 15 Years	1	5	\$802	\$710	\$800	\$910	\$950
	16 to 20 Years	1	6	\$863	\$775	2865	\$950	\$1,000
	21 to 30 Years	2	6	\$771	\$600	\$820	\$910	5950
	31 or More Years	1	7	5922	\$820	\$950	\$1,000	\$1,050
anking	2 or 3 Years	4	14	5914	\$700	\$975	\$1,160	\$1,280
Januari II.	4 or 5 Years	2	2	\$480	\$330	\$480	\$630	\$630
	6 or 7 Years		3	\$435	\$315	\$495	\$495	\$495
	8 to 10 Years		3	2648	\$485	\$660	\$800	\$800
	16 to 20 Years	1	7	\$574	\$400	\$520	\$740	\$820
	21 to 30 Years	3	3	\$633	\$465	\$575	\$860	\$860
	31 or More Years	4	10	\$752	\$525	\$613	\$1.000	\$1,278
ankruptcy	2 or 3 Years	3	6	\$794	\$625	\$688	\$1,150	\$1,150
	6 or 7 Years	1	2	\$360	\$330	\$360	\$390	\$390
8	8 to 10 Years	1	2	\$695	\$675	\$695	\$715	\$715
	11 to 15 Years		2	\$475	\$475	\$475	\$475	\$475
	16 to 20 Years	2 3	13	\$831	\$740	\$785	0802	\$1,155
	21 to 30 Years	3	4	\$724	\$345	\$700	\$1,103	\$1.155
	31 or More Years	3	16	\$963	\$563	\$965	\$1,315	\$1,525
ommercial/Contracts	2 or 3 Years	2	11 2	\$1,153	\$750	\$1,150	\$1,555	\$1,555
	4 or 5 Years	2		\$245	\$165	\$245	\$325	\$325
	6 or 7 Years	1	2 2	\$538 \$415	\$390	\$538	\$685	\$685
	16 to 20 Years	2	4		\$415	\$415	\$415	\$415
	21 to 30 Years	3	4	\$568 \$545	\$523	\$575	\$613	\$650
3	31 or More Years	3	6	\$607	\$480	\$583	\$610	\$620
nployee Benefits (ERISA)	2 or 3 Years	2	2	\$293	\$525	\$650	\$675	\$700
	6 or 7 Years	2	2	\$390	\$260 \$355	\$293	\$325	\$325
	8 to 10 Years	3	3	\$493	\$430	\$390	\$425	\$425
	11 to 15 Years	3	5	\$571	\$450	\$475 \$495	\$575	\$575
	16 to 20 Years	2	4	\$591	\$525	\$628	\$740	\$770
4	21 to 30 Years	4	9	\$768	\$650	\$810	\$658	\$675
	31 or More Years	6	13	\$760	\$615	\$685	\$850 \$850	\$940
nployment (FLSA, ADA, ADEA)	2 or 3 Years	2	3	\$397	\$250	\$405	\$535	\$1.150
	4 or 5 Years		4	\$680	\$625	\$715	\$735	\$535
	6 or 7 Years	2	9	\$626	\$415	\$715	\$755	\$755 \$755
3	8 to 10 Years	2	6	\$648	\$415	\$665	\$875	\$875
	11 to 15 Years	3	13	\$616	\$450	\$690	\$795	\$800
	16 to 20 Years	3	7	\$653	\$500	\$690	\$860	\$80
¥	21 to 30 Years	2	13	\$757	\$600	\$800	5860	\$935
vironmental .	3) or More Years	3	9	\$691	\$550	\$620	\$845	\$1,100
vironmental	Under 2 years	I	2	\$385	2385	\$385	\$385	\$385
*	6 or 7 Years	1	2	\$410	\$405	\$410	\$415	\$415
*	11 to 15 Years	1	4	\$578	\$500	\$595	\$655	5715
	16 to 20 Years	2	4	\$695	\$523	\$700	\$868	\$985
	21 to 30 Years 31 or More Years	3		\$597	\$460	\$580	\$720	\$810
mily Law/Domestic Relations		. 5	7	\$588	\$400	\$650	5675	\$825
annly Law/Lomestic Relations	2 or 3 Years 4 or 5 Years	1	4	\$265	\$260	\$265	\$270	\$270
4	6 or 7 Years	<u> </u>	2	\$280	\$280	\$280	5280	\$280
2 5 197	8 to 10 Years	2	2	\$263	\$225	\$263	\$300	\$300
đ	11 to 15 Years	2	7	\$307	\$270	\$320	\$330	\$330
	16 to 20 Years	2	- 11	\$384	\$360	\$400	\$400	\$440
	21 to 30 Years	1	6	\$443	\$420	\$435	\$450	\$495
	31 or More Years	2	- 8	\$479	\$460	\$498	\$555	\$555
General Business	Under 2 years	2	10	\$525	\$485	\$495	\$565	\$700
	2 or 3 Years		3	\$257	\$230	\$230	\$310	\$310
	4 or 5 Years	5	10	\$253	\$190	\$240	\$255	\$425
	6 or 7 Years	3	6	\$288	\$245	\$265	\$300	\$455
	8 to 10 Years	3	5	\$373	\$325	\$330	\$420	\$575
		4	6	\$428	\$350	\$383	\$420	\$700
	11 to 15 Years	4	6	\$432	\$235	\$400	\$625	\$700
	16 to 20 Years	7	10	\$415	\$310	\$360	\$425	\$728
	21 to 30 Years		24	\$526	\$378	\$463	\$713	\$795
	31 or More Years	8	31	\$598	\$475	\$580	\$740	\$795